## Appendix 2 - Risk Scoring Mechanism

## The measures of likelihood are:

Description	Example Detail Description
6	Almost certain – More than a 90% chance
5	Highly likely – 70% to 90% chance
4	More likely than not – 50% to 70% chance
3	Might happen, but probably not – 30% to 50% chance
2	Unlikely to happen – A 10% to 30% chance
1	Very unlikely – Less than a 10% chance

## The measures of impact are:

Severity	Example Detail Description
	Medium term loss of service capability
	Adverse UK wide publicity
4	Litigation almost certain and difficult to defend
	Corporate budget realignment
	Breaches of law punishable by imprisonment
	Short term loss of service capability
3	Adverse Wales wide publicity
	Litigation to be expected
	Budget adjustment across service areas
	Breaches of law punishable by fines only
2	Short term disruption to service capability
	Adverse local publicity
	High potential for complaint, litigation possible
	Financial implications contained within the Directorates
	Breaches of regulations/standards
1	No significant disruption to service capability
	Unlikely to cause any adverse publicity
	Unlikely to cause complaint or litigation
	Financial implications contained within the service area
	Breaches of local procedures or standards.